

FY 2019-2020 NACCC BUDGET

SHARED MINISTRIES FUND v1.25

Revenue

Several lines have been tweaked to reflect long range contribution trends. This includes the continued reduction of revenue from member churches and the continued growth of contributions from individuals. The most significant change is increasing the allocation of staffing expenses to the Annual Meeting. The Annual Meeting has absorbed \$35,000 of staff compensation for a number of years. The proposed budget would absorb \$50,000 of staff expenses. We believe this can be done and the meeting budget will break even despite keeping registration fees flat because of anticipated lower costs in Cleveland from the costs in San Diego. Allocating \$50,000 of staff compensation is still well under the estimated \$92,000 of staff resources annually committed to the meeting.

Expenses

A number of expenses have been tweaked based on the cost trends from prior years. Others such as telephone and payroll expenses have been reduced as a result of new contracts with new or existing vendors. The Congregationalist budget is what was submitted by Marianne with some adjusting for compensation. Marianne's plan is to reduce the number of pages per issue to reduce printing and design costs.

MINISTRY COUNCILS

Vitality

No Symposium is planned for next fiscal year, however there is an intention to fund three minster convocations. The traditional one continues in the Midwest with additional convocations on both coasts. The VMC is committed to funding the cost of the speaker for the Midwest Convocation. While the events are designed to break even, the VMC is the financial guarantor should any of the convocations lose money.

Growth

For the second year in a row, Growth is anticipating using their near \$200,000 surplus as an endowment to fund the \$6,000 budgeted deficit. The additional \$6,000 will allow the GMC to fund (2) additional Hurting Church grants at \$2,500 each plus create a \$1,000 scholarship to be awarded to NAPF-HOPE attendees. The additional \$6,000 is less than 4% of the accumulated reserve so I consider it as being conservative.

Mission & Outreach

MOMC is requesting to start a new programs. Below is their narrative describing the program.

Council Travel to National Missions

The Council is requesting that \$2,000 be added to the AMC expenses, for travel since there is no longer a line item for Council travel. We are proposing that this not be a onetime request, but be added to the budget in subsequent years. There is no line item in the budget or donor grant or fund that the Mission Council could use for travel to our National missions. The Wharton Fund, is currently available for travel to international missions.

The Missions Coordinator position in the future will be a part time position and therefore travel to National Missions may fall to members of the Council. One of the National Missions is usually selected to visit during the Mission Council's Fall Retreat. However, there are some missions that are not as convenient to visit, such as; the Maine Sea Coast Mission in Bar Harbor, ME., but it would be nice to have a member of the staff or council to make a check-up visit to all our national missions from time to time. Another use of these funds would be to visit a prospective national missions applying for "membership." It can also be used for the Council members to attend Regional Association Meetings or traveling to churches to educate them on our Missions program

Leadership Center

CCL SEMINARS

One of the stated goals of the Center for Congregational Leadership is to provide on-going programs for educational opportunities for our ministers and the laity of our churches. Topics could include such things as: Managing Change, Servant Leadership, Ministering to People with Special Needs. Rather than depend upon member churches to create such events, this proposal is for the CCL, with the leadership of the Workshop Coordinator and the Executive Director, to present seminars on topics that could be hosted by a member church and/or could be made available to a number of our churches through the use of technology.

The goal would be to do two such seminars per year. Costs would include fees for presenters (2 @ \$750), travel expenses for presenters (2 @ \$750), and potential costs for the host church (2 @ 500).

These expenses are included in the following budget line items: Advisor Support & Training and Other Seminar Expenses.

CCL WEBINARS

Parallel to the seminar proposal, there could also be general topic webinars made available to our member churches. These could include Bible studies (made available for adult and/or youth Sunday School classes) and Year Round Delegate Meetings. There would be expenses for a subscription to a platform like GoToMeeting or Zoom to enable multiple participants to be involved. There could also be costs for other technological items or presenters.

These anticipated expenses are included in the following budget line items: Supporting Technology and Miscellaneous Expense.

CONTINUING EDUCATION

I am cognizant of the need for me to do training in areas that could help me help our member churches.

Toward that end, in November 2017, I went through a week of training through the Lombard Mennonite Peace Institute on conflict resolution. In the 2018-2019 budget, I anticipate doing follow up work through it. Thus, I included a \$2500 CE item for that purpose. Since then, I have discovered the Center for Parish Development and its work in church revitalization. I am in conversation with the co-Executive Director of the center, Dale Ziemer, about doing this training through them. I hope that will be accomplished in the current budget year.

For 2019-2020, I plan to do training on Interim Ministry through the Center for Healthy Churches.

NACCC
2019-20 Shared Ministries Fund Budget Worksheet

v1.25
2019-2020
Request

| Actual 2015-16 | Actual 2016-2017 | Actual 2017-2018 | Y-t-d October | Budget 2018-19 | | |
|----------------------|-----------------------|----------------------|-------------------------|-------------------------|--|-------------------------|
| SUMMARY | | | | | | |
| | | | | | Income | |
| 740,612 | 908,188 | 697,768 | 324,218 | 672,500 | Unrestricted Income | 675,000 |
| 174,968 | 211,787 | 159,851 | 161,157 | 229,700 | Other Activities | 221,300 |
| 915,580 | 1,119,975 | 857,619 | 485,375 | 902,200 | Total Income | 896,300 |
| | | | | | Total Expenses | |
| 629,341 | 575,727 | 585,290 | 403,352 | 786,700 | Administrative Expenses | 763,992 |
| 12,188 | 22,038 | 11,981 | 15,362 | 26,200 | Leadership & Staff Meeting Expenses | 23,500 |
| 2,847 | 2,622 | 0 | 0 | 0 | NAPF/HOPE Planning Team | 0 |
| 34 | 0 | 0 | 0 | 0 | Communications Commission | 0 |
| 341 | 1,247 | 165 | 12 | 5,000 | Other Committees | 1,000 |
| 193,109 | 198,995 | 165,734 | 192,785 | 267,900 | Other Activities | 252,325 |
| 837,860 | 800,630 | 763,170 | 611,511 | 1,085,800 | Total Expenses | 1,040,817 |
| <u>77,720</u> | <u>319,345</u> | <u>94,449</u> | <u>(126,136)</u> | <u>(183,600)</u> | Net Income (Loss) | <u>(144,517)</u> |
| 16,505 | 15,577 | 14,204 | 11,669 | 0 | less depreciation expense | 0 |
| 94,225 | 334,922 | 108,653 | (114,467) | (183,600) | Net Change in cash flow | (144,517) |
| (77,720) | (319,345) | (94,449) | 132,060 | 134,800 | Transfers | 144,517 |
| 16,505 | 15,577 | 14,204 | 17,593 | (48,800) | Net Change in cash flow including Transfers | 0 |

NACCC
2019-20 Shared Ministries Fund Budget Worksheet

v1.25
2019-2020
Request

| Actual 2015-16 | Actual 2016-2017 | Actual 2017-2018 | Y-t-d October | Budget 2018-19 | | |
|-----------------------------------|-----------------------------|-----------------------------|--------------------------|---------------------------|---|------------------|
| Unrestricted Income Detail | | | | | | |
| 292,791 | 290,551 | 282,926 | 108,256 | 290,000 | Member Church Inc | 280,000 |
| 0 | 275 | 13,835 | 0 | 0 | Non Mber Church Inc | 0 |
| 2,000 | 2,800 | 1,200 | 200 | 2,000 | Association Inc | 2,000 |
| 148,210 | 293,496 | 70,197 | 15,705 | 70,000 | Trust & Bequest Inc | 73,000 |
| 47,862 | 75,671 | 71,150 | 38,778 | 60,000 | Individual Inc | 60,000 |
| 54,200 | 54,636 | 59,199 | 34,650 | 59,400 | Investment Drawdown | 58,900 |
| 727 | 875 | 2,510 | 377 | 0 | Other Income | 0 |
| 70,356 | 74,472 | 77,037 | 41,804 | 71,600 | Support from Councils | 64,800 |
| 39,468 | 39,468 | 39,468 | 23,023 | 39,500 | Building and Loan Support | 39,500 |
| 49,998 | 40,944 | 45,246 | 26,425 | 45,000 | Support from Cong. Foundation | 46,800 |
| 35,000 | 35,000 | 35,000 | 35,000 | 35,000 | Staffing Support for the Annual Meeting | 50,000 |
| <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | | |
| 740,612 | 908,188 | 697,768 | 324,218 | 672,500 | Total Unrestricted Income | 675,000 |
| Unrestricted Expenses | | | | | | |
| 490,453 | 443,460 | 450,863 | 325,179 | 621,700 | Salaries & Compensation | 617,392 |
| 25,773 | 22,615 | 30,707 | 15,506 | 34,000 | Building & Maintenance Expenses | 31,000 |
| 13,299 | 13,533 | 13,266 | 3,347 | 18,500 | Office & Administration Expenses | 17,000 |
| 18,194 | 14,969 | 15,831 | 6,516 | 18,000 | Postage & Telephone Expenses | 13,500 |
| 17,746 | 21,198 | 29,725 | 21,287 | 29,800 | Technology Expenses | 33,000 |
| 47,371 | 44,375 | 30,694 | 19,847 | 44,700 | Professional Expenses | 37,100 |
| <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | | |
| 629,341 | 575,727 | 585,290 | 403,352 | 786,700 | Total Administration Expense | 763,992 |
| Travel & Expense | | | | | | |
| 3,173 | 12,214 | 4,781 | 5,550 | 10,000 | Exec. Director Travel | 10,000 |
| 273 | 545 | 86 | 14 | 2,000 | Reg/State Assn Travel | 1,000 |
| 6,577 | 7,341 | 3,926 | 8,113 | 10,200 | Board of Director's Travel & Meeting Exp. | 8,500 |
| 1,193 | 1,193 | 2,102 | 544 | 1,000 | Leadership Council Meeting Exp. | 1,000 |
| 972 | 746 | 410 | 1,141 | 1,000 | Historian Meeting Exp. | 1,000 |
| 0 | 0 | 676 | 0 | 2,000 | Ambassador Travel | 2,000 |
| <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | | |
| 12,188 | 22,038 | 11,981 | 15,362 | 26,200 | Total Travel Expense | 23,500 |
| Teams/Committees | | | | | | |
| 2,847 | 2,622 | 0 | 0 | 0 | NAPF HOPE Planning Team | 0 |
| 341 | 1,247 | 165 | 12 | 5,000 | Teams/Committees | 1,000 |
| <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | | |
| 644,751 | 601,668 | 597,470 | 418,726 | 817,900 | Total Unrestricted Expenses | 788,492 |
| <hr/> | <hr/> | <hr/> | <hr/> | <hr/> | | |
| 95,861 | 306,520 | 100,298 | (94,508) | (145,400) | Net Operating Income (Loss) | (113,492) |

NACCC
2019-20 Shared Ministries Fund Budget Worksheet

| Actual 2015-16 | Actual 2016-2017 | Actual 2017-2018 | Y-t-d October | Budget 2018-19 | | v1.25 2019-2020 Request |
|-------------------|---------------------|---------------------|------------------|-------------------|---|-------------------------------|
| 20,856 | 17,515 | 27,059 | 8,628 | 25,600 | The Congregationalist | |
| 61,823 | 57,542 | 64,576 | 35,442 | 72,800 | Total Congregationalist Revenue | 22,650 |
| (40,967) | (40,027) | (37,517) | (26,814) | (47,200) | Total Congregationalist Expense | 62,675 |
| | | | | | Net Congregationalist | (40,025) |
| 17,703 | 17,158 | 15,084 | 6,360 | 20,000 | Other Publications Revenue | 20,000 |
| (6,791) | (7,804) | (5,051) | (2,124) | (11,000) | Other Publications Expenses | (11,000) |
| 10,912 | 9,355 | 10,033 | 4,236 | 9,000 | Net Other Publications | 9,000 |
| 95,596 | 124,011 | 94,423 | 104,660 | 141,600 | Annual Meeting | |
| (91,365) | (89,795) | (76,097) | (116,777) | (141,600) | Adult Annual Meeting Income | 156,600 |
| 4,231 | 34,216 | 18,326 | (12,117) | 0 | Adult Annual Meeting Expenses | (156,600) |
| | | | | | Net | 0 |
| 37,263 | 46,713 | 21,085 | 38,602 | 31,875 | NAPF Annual Meeting Income | 22,050 |
| (16,565) | (22,499) | (9,974) | (19,221) | (31,875) | NAPF Annual Meeting Expenses | (22,050) |
| 20,698 | 24,213 | 11,111 | 19,381 | 0 | Net | 0 |
| 3,550 | 6,390 | 2,200 | 2,907 | 10,625 | HOPE Annual Meeting Income | 0 |
| (16,565) | (21,355) | (10,036) | (19,221) | (10,625) | HOPE Annual Meeting Expenses | 0 |
| (13,015) | (14,965) | (7,836) | (16,314) | 0 | Net | 0 |
| 136,409 | 177,113 | 117,708 | 146,169 | 184,100 | Annual Meeting Income Combined | 178,650 |
| (124,495) | (133,649) | (96,107) | (155,219) | (184,100) | Annual Meeting Expenses Combined | (178,650) |
| 11,914 | 43,464 | 21,601 | (9,050) | 0 | Net Annual Meeting Combined | 0 |
| 174,968 | 211,787 | 159,851 | 161,157 | 229,700 | Other Activities Total Revenue | 221,300 |
| (193,109) | (198,995) | (165,734) | (192,785) | (267,900) | Other Activities Total Expense | (252,325) |
| (18,141) | 12,792 | (5,883) | (31,628) | (38,200) | Net Other Activities Income (Loss) | (31,025) |

NACCC
2019-2020 Vitality Council Proposed Budget

| Actual 2015-16 | Actual 2016-2017 | Actual 2017-2018 | Y-t-d September | Budget 2018-19 | | Proposed 2019-20 Budget |
|---------------------------------------|---------------------|---------------------|--------------------|-------------------|---------------------------------------|-------------------------------|
| Income | | | | | | |
| 9,378 | 7,962 | 6,475 | 1,864 | 8,000 | 1 Member Church Inc | 6,500 |
| 0 | | 0 | 0 | 0 | Non Mber Church Inc | 0 |
| 0 | | 200 | 0 | 1,200 | Association Inc | 200 |
| 1,450 | 1,025 | 3,300 | 462 | 900 | 2 Individual Inc | 1,200 |
| 14,214 | 14,861 | 15,811 | 0 | 13,500 | 3 Trust & Bequest Inc | 13,500 |
| 42,732 | 45,000 | 46,098 | 21,120 | 42,200 | 4 Investment Drawdown | 38,600 |
| 5,244 | 5,196 | 4,998 | 2,154 | 4,500 | 5 Winthrop Drawdown (formerly DFM) | 4,100 |
| 3,150 | 0 | 3,800 | 0 | 200 | 6 Student Support | 0 |
| 0 | 0 | 0 | 0 | 0 | Lay Ministry Program Income | 0 |
| 1,650 | 1,550 | 1,150 | 650 | 1,000 | 7 Miscellaneous Income/ Admin Fee | 1,200 |
| 77,818 | 75,594 | 81,832 | 26,250 | 71,500 | Total Temp. Restricted Income | 65,300 |
| Expenses | | | | | | |
| 3,000 | 12,000 | 12,000 | 9,500 | 15,000 | 8 Grants | 12,000 |
| 0 | 0 | 82 | 22 | 2,000 | 9 Student Recruiting | 500 |
| 4,880 | 0 | 0 | 5,650 | 5,000 | 10 Boston Seminar | 5,000 |
| 1,619 | 466 | 0 | 0 | 4,000 | 11 Fellows' Seminar (Convo, AMC, etc) | 4,000 |
| 0 | 0 | 0 | 0 | 0 | 12 Welcome Package Books | 0 |
| 0 | 0 | 0 | 2,492 | 5,000 | 13 Symposium | 0 |
| 3,013 | 3,450 | 3,532 | 662 | 0 | 14 Grads & Spouses Ann Mtg | 5,000 |
| 0 | 0 | 618 | 0 | 500 | 15 Annual Meeting Program | 400 |
| 2,321 | 2,352 | 1,323 | 2,484 | 6,000 | 16 Dean's Travel & Meeting Exp. | 5,000 |
| 1,500 | 0 | 2,887 | 4,075 | 7,500 | 17 Convocation Speakers | 6,500 |
| 16,333 | 18,268 | 20,442 | 24,885 | 45,000 | Total Academic Expenses | 38,400 |
| Non-Academic Expenses | | | | | | |
| 224 | 199 | 132 | 50 | 500 | 18 Promotion | 300 |
| 2,938 | 3,120 | 1,955 | 5,885 | 5,500 | 19 Directors' Annual Meeting Exp. | 6,000 |
| 297 | 341 | 1,211 | 70 | 500 | 20 Phone & Video Conferencing | 400 |
| 0 | 0 | 0 | 0 | 0 | 21 Dues & Memberships | 0 |
| 5,422 | 5,496 | 5,591 | 2,615 | 6,000 | 22 Investment Expense | 6,200 |
| 11,000 | 12,360 | 12,838 | 6,556 | 14,000 | 23 Other | 14,000 |
| 19,881 | 21,516 | 21,727 | 15,176 | 26,500 | Total Non-Academic Expenses | 26,900 |
| 36,214 | 39,783 | 42,169 | 40,061 | 71,500 | Total Expenses | 65,300 |
| 41,604 | 35,811 | 39,663 | -13,811 | 0 | Net Income | 0 |
| 270,105 | 261,709 | 297,520 | 317,183 | 317,183 | Beginning Balance | 317,183 |
| -50,000 | | -20,000 | 0 | 0 | Transfers | 0 |
| 261,709 | 297,520 | 317,183 | 303,372 | 317,183 | Ending Balance | 317,183 |
| Potential Cost Allocation exp. | | | | | | 42,339 |

NACCC
2019-2020 Growth Council Proposed Budget

| Actuals 2015-16 | Actuals 2016-2017 | Actuals 2017-2018 | Y-t-d September | Budget 2018-19 | | 2019-2020 Proposed |
|--------------------|----------------------|----------------------|--------------------|-------------------|-------------------------------------|-------------------------------|
| 11,863 | 2,300 | 2,138 | 2,008 | 1,000 | Temp. Restricted Income | |
| 0 | 0 | 0 | 0 | 0 | Member Church Inc. | 1,000 |
| 0 | 0 | 0 | 0 | 0 | Non Mber Church Inc. | 0 |
| 50 | 500 | 610 | 0 | 0 | Association Inc. | 0 |
| 14,214 | 14,861 | 15,811 | 0 | 13,500 | Individual Inc. | 0 |
| 17,484 | 18,804 | 20,100 | 9,510 | 19,000 | Trust & Bequest Inc. | 13,500 |
| 14,706 | 10,794 | 20,451 | 9,672 | 19,800 | Investment Drawdown | 18,400 |
| 0 | 0 | 0 | 0 | 0 | Foundation Investment Drawdown | 19,500 |
| 58,317 | 47,259 | 59,110 | 21,190 | 53,300 | Miscellaneous Income | 0 |
| | | | | | Total Temp. Restricted Income | 52,400 |
| | | | | | Project & Leadership Expenses | |
| 10,000 | 9,000 | 8,000 | 0 | 26,000 | Church Planting | 20,000 |
| 0 | 0 | 0 | 0 | 10,950 | Special Projects** | 6,000 |
| 500 | 0 | 0 | 0 | 1,500 | Revitalization Expenses | 10,000 |
| 0 | 570 | 0 | 0 | 750 | Leadership Development | 1,000 |
| n/a | n/a | 4,551 | 2,133 | 8,000 | Annual Meeting Expenses | 750 |
| 10,500 | 9,570 | 12,551 | 2,133 | 47,200 | Youth Conf. Team Planning | 7,850 |
| | | | | | Total Project & Leadership Expenses | 45,600 |
| | | | | | Administrative Expenses | |
| 0 | 28 | 340 | 435 | 1,000 | Promotion | 1,800 Inc. graphics for devos |
| 4,998 | 3,140 | 2,515 | 7,582 | 8,000 | Council Member Travel | 8,000 |
| 274 | 286 | 291 | 37 | 500 | Vehicle Depreciation | 0 |
| 2,218 | 2,368 | 2,509 | 1,226 | 2,600 | Phone and Video Conferencing | 400 |
| 0 | 0 | 0 | 0 | 0 | Investment Fees | 2,600 |
| 7,490 | 5,822 | 5,655 | 9,280 | 12,100 | Other Expenses | 0 |
| | | | | | Total Administrative Expenses | 12,800 |
| 17,990 | 15,392 | 18,206 | 11,413 | 59,300 | Total Expenses | 58,400 |
| 40,327 | 31,867 | 40,904 | 9,777 | (6,000) | Net Income | (6,000) |
| 0 | 0 | 0 | 0 | 0 | Transfers | 0 |
| 94,482 | 134,809 | 166,676 | 207,580 | 207,580 | Beginning Balance | 201,580 |
| 134,809 | 166,676 | 207,580 | 217,357 | 201,580 | Ending Balance | 195,580 |
| | | | | | Potential Cost Allocation Exp. | 29,120 |

** Hurting Churches Fund 5000
Youth Scholarships 1000

6000

* Deficit will be covered by <4% drawdown from our surplus funds.

NACCC
2019-2020 Mission & Outreach Council Proposed Budget

| Actual 2015-2016 | Actual 2016-2017 | Actual 2017-2018 | Y-t-d September | Budget 2018-2019 | | Prop 201 | 2019-2020 Request |
|------------------------|---------------------|---------------------|--------------------|---------------------|---|-------------|----------------------|
| MISSIONS INCOME | | | | | | | |
| 19,130 | 27,154 | 25,568 | 6,335 | 31,100 | 1 | | 25,000 |
| 0 | 2,100 | 2,000 | 50 | 0 | 2 | | 1,000 |
| 0 | 0 | 0 | 0 | 0 | 3 | | 0 |
| 3,992 | 5,269 | 3,767 | 6,311 | 3,800 | 4 | | 3,800 |
| 19,660 | 20,212 | 20,932 | 0 | 18,000 | 5 | | 19,000 |
| 682 | 350 | 3,155 | 20 | 1,500 | 6 | | 1,000 |
| 4,776 | 3,300 | 3,232 | 1,484 | 3,000 | 7 | | 3,000 |
| 48,240 | 58,385 | 58,654 | 14,200 | 57,400 | 8 | | 52,800 |

| | | | | | | | |
|--------|--------|--------|---------|--------|----|--|--------|
| 9,948 | 9,948 | 8,748 | 3,744 | 8,450 | 9 | | 5,950 |
| 43,452 | 40,920 | 40,948 | 20,452 | 40,950 | 10 | | 40,950 |
| 1,000 | 700 | 500 | 0 | 3,500 | 11 | | 2,500 |
| 367 | 2,753 | 5,212 | 3,854 | 3,000 | 12 | | 3,500 |
| 54,767 | 54,321 | 55,408 | 28,050 | 55,900 | 13 | | 52,900 |
| -6,527 | 4,064 | 3,246 | -13,850 | 1,500 | 14 | | -100 |

| | | | | | | | |
|------------------------------|--------|--------|-------|--------|----|--|--------|
| ADMINISTRATIVE INCOME | | | | | | | |
| 19,284 | 20,136 | 20,766 | 9,822 | 19,600 | 15 | | 18,700 |
| 0 | 2,668 | 2 | 0 | 0 | 16 | | 0 |
| 505 | 811 | 1,415 | 100 | 1,000 | 17 | | 1,000 |
| 19,789 | 23,614 | 22,183 | 9,922 | 20,600 | 18 | | 19,700 |

| | | | | | | | |
|--------------------------------|-----------|-----------|-----------|-----------|----|--|--------|
| ADMINISTRATIVE EXPENSES | | | | | | | |
| 1,187 | 1,073 | 792 | 604 | 1,500 | 19 | | 1,200 |
| 286 | 353 | 364 | 76 | 500 | 20 | | 400 |
| 4,000 | 4,220 | 3,188 | 6,001 | 5,000 | 21 | | 6,000 |
| new acct. | new acct. | new acct. | new acct. | new acct. | 22 | | 2,000 |
| 218 | 357 | 339 | 128 | 800 | 23 | | 500 |
| 2,498 | 1,690 | 1,430 | 1,370 | 4,000 | 24 | | 2,400 |
| 1,995 | 2,356 | 753 | 2,488 | 4,000 | 25 | | 4,000 |
| | | 68 | | 0 | 26 | | 0 |
| 12,939 | 12,908 | 9,959 | 12,085 | 18,900 | 27 | | 19,600 |
| 6,850 | 10,707 | 12,224 | -2,163 | 1,700 | 28 | | 100 |

| | | | | | | | |
|--------|--------|--------|---------|--------|------------------|--|--------|
| 68,029 | 81,999 | 80,837 | 24,122 | 78,000 | 28 | | 72,500 |
| 67,706 | 67,229 | 65,367 | 40,135 | 74,800 | 29 | | 72,500 |
| 323 | 14,771 | 15,470 | -16,013 | 3,200 | 30 | | 0 |
| -1,558 | 15,000 | -1,501 | -1,500 | 0 | Transfers | | |
| 2,073 | 838 | 30,609 | 44,578 | 30,609 | 31 | | 33,809 |
| 838 | 30,609 | 44,578 | 27,065 | 33,809 | 32 | | 33,809 |

Mission Support Giving

| | | | | | | | |
|-----------------|-------|-------|-------|-------|----|--|-------|
| NATIONAL | | | | | | | |
| 0 | 0 | | 0 | 0 | 39 | | 0 |
| 1,200 | 1,200 | 1,200 | 600 | 1,200 | 34 | | 1,200 |
| 2,500 | 2,500 | 2,500 | 624 | 2,500 | 35 | | 2,500 |
| 2,000 | 2,000 | 2,000 | 996 | 2,000 | 36 | | 2,000 |
| 0 | 0 | | 0 | 0 | 37 | | n/a |
| 1,248 | 1,248 | 1,248 | 624 | 1,250 | 38 | | 1,250 |
| 9,948 | 9,948 | 8,748 | 3,744 | 8,450 | 39 | | 5,950 |

| | | | | | | | |
|----------------------|--------|--------|--------|--------|----|--|--------|
| INTERNATIONAL | | | | | | | |
| 3,000 | 3,000 | 3,000 | 1,500 | 3,000 | 40 | | 3,000 |
| 5,730 | 5,730 | 5,728 | 2,864 | 5,730 | 42 | | 5,730 |
| 2,500 | 0 | 0 | 0 | 0 | 45 | | 0 |
| 4,732 | 4,700 | 4,730 | 2,364 | 4,730 | 46 | | 4,730 |
| 5,000 | 5,000 | 5,000 | 2,496 | 5,000 | 47 | | 5,000 |
| 2,900 | 2,800 | 2,800 | 1,396 | 2,800 | 48 | | 2,800 |
| 2,500 | 2,500 | 2,500 | 1,248 | 2,500 | 49 | | 2,500 |
| 2,500 | 2,500 | 2,500 | 1,250 | 2,500 | 50 | | 2,500 |
| 5,730 | 5,730 | 5,730 | 2,862 | 5,730 | 51 | | 5,730 |
| 5,230 | 5,230 | 5,230 | 2,610 | 5,230 | 52 | | 5,230 |
| 43,452 | 40,920 | 40,948 | 20,452 | 40,950 | 53 | | 40,950 |

Potential Cost Allocation Exp. 54,733

NACCC

2019-2020 Fund for Shared Ministries (CCL) Budget Worksheet

| Actual 2015-16 | Actual 2016-17 | Actual 2017-2018 | Y-t-d September | Budget 2018-19 | 2019-20 Request |
|--|-------------------|---------------------|--------------------|-------------------|---------------------------------------|
| Center for Congregational Leadership | | | | | |
| CCL Revenues | | | | | |
| 300 | 450 | 423 | 300 | 300 | Lay Ministries Fees 300 |
| 9,236 | 8,206 | 5,797 | 5,454 | 10,000 | Ministers Convocation Fees 15,000 |
| 0 | 0 | 0 | 1,000 | 0 | Boston Seminar Fees 1,000 |
| 0 | 0 | 0 | 0 | 0 | Congregational Symposium Fees 0 |
| 0 | 0 | 0 | 0 | 400 | Other Seminar Fees 0 |
| 1,700 | 1,657 | 1,217 | 1,000 | 1,500 | Contributions 1,500 |
| 36,600 | 30,954 | 25,599 | 12,678 | 25,355 | Foundation Drawdown 26,300 |
| 47,836 | 41,267 | 33,036 | 20,432 | 37,555 | <i>Total CCL Revenues</i> 44,100 |
| CCL Expenses | | | | | |
| (8,175) | (9,130) | (5,280) | (5,345) | (10,000) | Ministers Convocation Expenses 15,000 |
| (2,554) | (484) | (1,615) | (1,373) | (6,000) | Dean's and Coordinator Travel 6,000 |
| 0 | 0 | 0 | 0 | 0 | Congregational Symposium Expenses 0 |
| (598) | (1,216) | (253) | (186) | (1,000) | Other Seminar Expenses 1,000 |
| 0 | 0 | 0 | (219) | (2,000) | Supporting Technology 4,000 |
| 0 | 0 | 0 | 0 | 0 | Subscriptions 0 |
| (375) | 0 | (2,375) | 0 | (2,500) | Continuing Education 3,500 |
| 0 | 0 | (400) | 0 | (2,000) | Advisor Support & Training 5,000 |
| (117) | (69) | (21) | (46) | (2,000) | Miscellaneous Expense 2,000 |
| (250) | (250) | 0 | (185) | (5,000) | Seminar Scholarships 7,500 |
| 0 | 0 | 0 | 0 | (1,000) | Consulting Expenses 0 |
| 0 | 0 | 0 | 0 | (3,000) | Office Expenses 0 |
| 0 | 0 | 0 | 0 | 0 | Faculty Stipends 0 |
| (12,069) | (11,148) | (9,944) | (7,354) | (34,500) | <i>Total CCL Expenses</i> 44,000 |
| 35,767 | 30,119 | 23,092 | 13,078 | 3,055 | Net CCL 100 |
| 63,701 | 99,468 | 129,587 | 152,678 | 152,678 | CCL Carryover Funds 155,733 |
| 99,468 | 129,587 | 152,678 | 165,756 | 155,733 | Net Adjusted CCL 155,833 |
| Potential Cost Allocation Exp. 46,707 | | | | | |
| Budgeted Drawdown Revenue 26,300 | | | | | |
| Net Potential Cost Allocation Exp. 20,407 | | | | | |